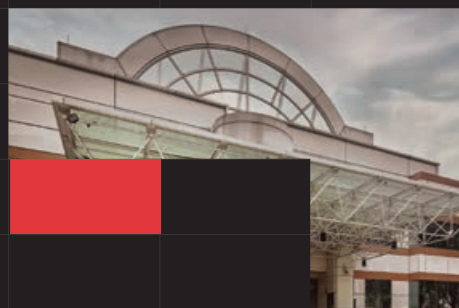
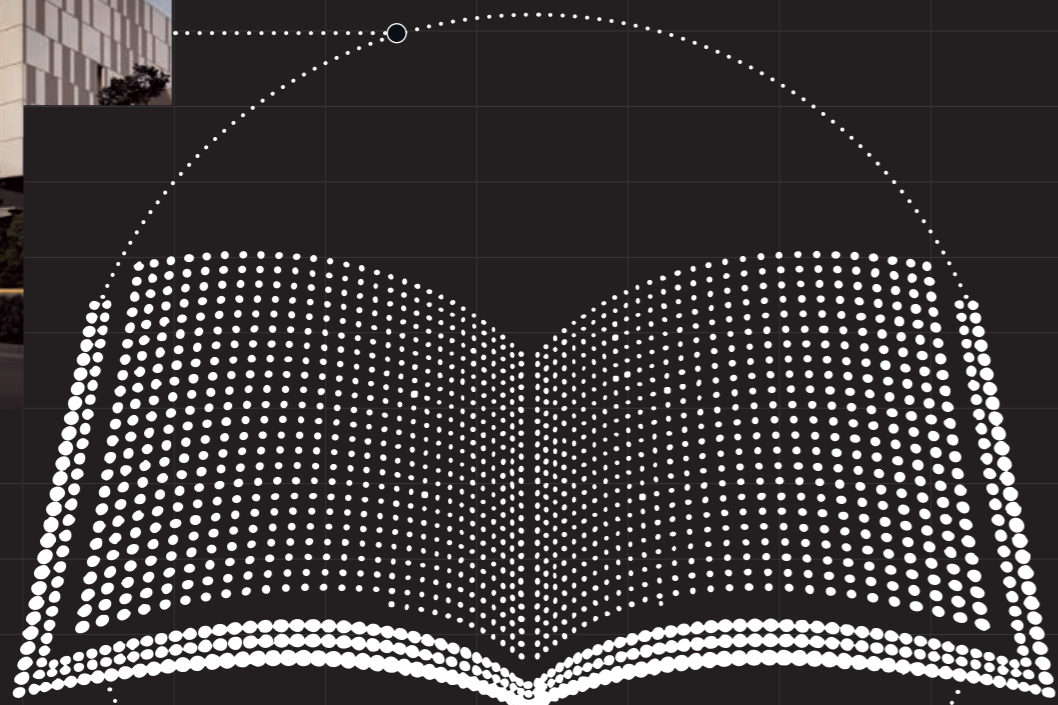
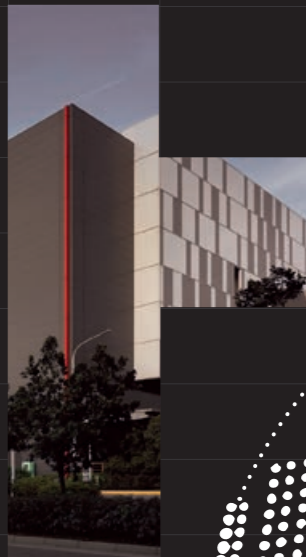


# CHAPTER



# 8

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## Subsidiary Information & Other Special Notes

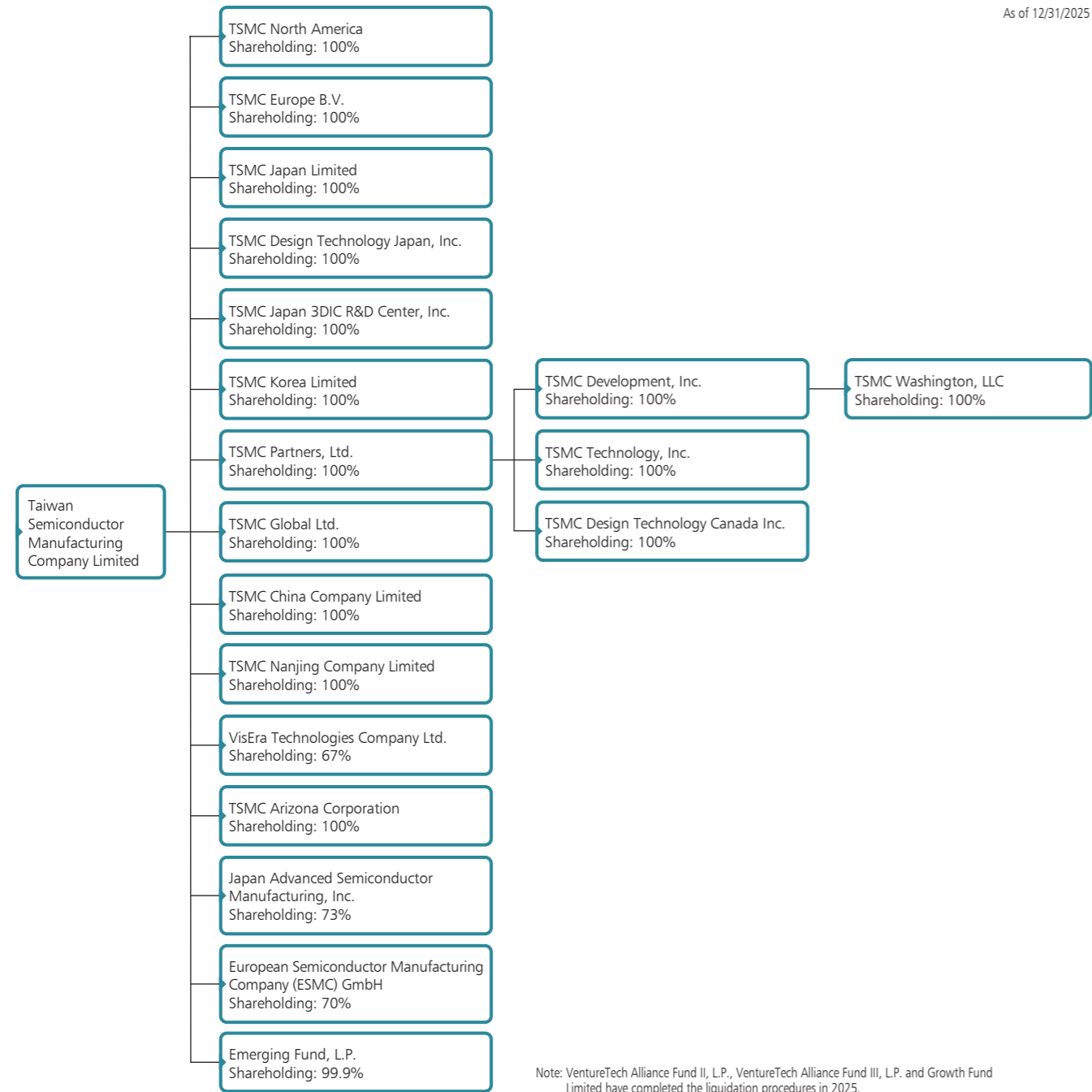
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TSMC will continue to play a critical and integral role in the global semiconductor industry, while supporting our customers' growth.

## 8.1 Subsidiaries

For the Company's consolidated business reports of affiliated enterprises, please refer to "8.1.1 TSMC Subsidiaries Chart" to "8.1.6 Operational Highlights of TSMC Subsidiaries" of this Annual Report.

### 8.1.1 TSMC Subsidiaries Chart (Note)



## 8.1.2 Business Scope of TSMC and Its Subsidiaries

TSMC and its subsidiaries strive to deliver the best possible foundry services. TSMC Washington, LLC in the United States and TSMC China provide 8-inch wafer capacity, while TSMC Nanjing, TSMC Arizona in the United States and Japan Advanced Semiconductor Manufacturing, Inc. in Japan provide 12-inch wafer capacity. TSMC's subsidiaries in North America, Europe, Japan, China, South Korea and other regions are dedicated to providing timely services and engineering support to customers worldwide and also support the Company's core foundry business with related services as well as investing in start-up companies in the semiconductor industry.

### 8.1.3 TSMC Subsidiaries

Unit: NT\$ (USD, EUR, JPY, KRW, RMB, CAD) thousands

As of 12/31/2025

Company	Date of Incorporation	Place of Registration	Capital Stock	Business Activities
TSMC North America	Jan. 18, 1988	San Jose, California, U.S.	US\$ 11,000	Sales and marketing of integrated circuits and semiconductor devices
TSMC Europe B.V.	Mar. 04, 1994	Amsterdam, The Netherlands	EUR 100	Customer service and supporting activities
TSMC Japan Limited	Sep. 10, 1997	Yokohama, Japan	JPY 300,000	Customer service and supporting activities
TSMC Korea Limited	May 02, 2006	Seoul, Korea	KRW 400,000	Customer service and supporting activities
TSMC Design Technology Japan, Inc.	Jan. 10, 2020	Yokohama, Japan	JPY 750,000	Engineering support activities
TSMC Japan 3DIC R&D Center, Inc.	Mar. 29, 2021	Yokohama, Japan	JPY 2,450,000	Engineering support activities
TSMC China Company Limited	Aug. 04, 2003	Shanghai, China	RMB 4,502,080	Manufacturing, sales, testing, and computer-aided design of integrated circuits and other semiconductor devices
TSMC Nanjing Company Limited	May 16, 2016	Nanjing, China	RMB 6,650,119	Manufacturing, sales, testing, and computer-aided design of integrated circuits and other semiconductor devices
TSMC Arizona Corporation	Nov. 10, 2020	Arizona, U.S.	US\$ 21 (Note)	Manufacturing, sales, and testing of integrated circuits and other semiconductor devices
Japan Advanced Semiconductor Manufacturing, Inc.	Dec. 10, 2021	Kumamoto, Japan	JPY 207,232,200	Manufacturing, sales, and testing of integrated circuits and other semiconductor devices
European Semiconductor Manufacturing Company (ESMC) GmbH	Jun. 30, 2023	Dresden, Germany	EUR 1,150	Manufacturing, sales, and testing of integrated circuits and other semiconductor devices
TSMC Technology, Inc.	Feb. 20, 1996	Delaware, U.S.	US\$ 0.001	Engineering support activities
TSMC Development, Inc.	Feb. 16, 1996	Delaware, U.S.	US\$ 0.001	Investing in companies involved in semiconductor manufacturing
TSMC Washington, LLC	Jun. 03, 1996	Delaware, U.S.	US\$ 0	Manufacturing, sales, and testing of integrated circuits and other semiconductor devices
TSMC Partners, Ltd.	Mar. 26, 1998	British Virgin Islands	US\$ 988,268	Investing in companies involved in the semiconductor design and manufacturing, and other investment activities
TSMC Design Technology Canada Inc.	May 28, 2007	Ontario, Canada	CAD 2,434	Engineering support activities
TSMC Global Ltd.	Jul. 18, 2006	British Virgin Islands	US\$ 36,984,000	Investment activities
Emerging Fund, L.P.	Jan. 27, 2021	Cayman Islands	US\$ 98,715	Investing in technology start-up companies
VisEra Technologies Company Ltd.	Dec. 01, 2003	Hsinchu, Taiwan	NT\$ 3,182,991	Research, design, development, manufacturing, sales, packaging and testing of color filter

Note: TSMC Arizona Corporation completed capital injections in January 2026 and February 2026 with capital stock of US\$24 thousands post the capital injections.

**8.1.4 Shareholders in Common of TSMC and Its Subsidiaries with Deemed Control and Subordination:** None.

**8.1.5 Rosters of Directors, Supervisors, and Presidents of TSMC's Subsidiaries**

Unit: NT\$ (USD), except shareholding

As of 12/31/2025

Company	Title	Name	Shareholding	
			Shares (Investment Amount)	% (Investment Holding %)
TSMC North America	Director	Sylvia Fang	-	-
	Director	David Keller (Note 1)	-	-
	CEO	David Keller (Note 1)	-	-
	President	Sajiv Dalal	-	-
			TSMC holds 11,000,000 shares	100%
TSMC Europe B.V.	Director	Wendell Huang	-	-
	Director	Paul de Bot (Note 2)	-	-
	President	Paul de Bot (Note 2)	-	-
			TSMC holds 200 shares	100%
TSMC Japan Limited	Representative Director	Makoto Onodera	-	-
	Director	Sylvia Fang	-	-
	President	Makoto Onodera	-	-
		TSMC holds 6,000 shares	100%	
TSMC Korea Limited	Representative Director	Wei-Li Chen	-	-
	Director	Ray Wan	-	-
	Director	Wendell Huang	-	-
		TSMC holds 80,000 shares	100%	
TSMC Design Technology Japan, Inc.	Representative Director	L.C. Lu	-	-
	Director	Wendell Huang	-	-
	Supervisor	Morris Cheng	-	-
			TSMC holds 15,000 shares	100%
TSMC Japan 3DIC R&D Center, Inc.	Representative Director	Jun He	-	-
	Director	David Liu	-	-
	Supervisor	Morris Cheng	-	-
			TSMC holds 49,000 shares	100%
TSMC China Company Limited	Chairman	F.C. Tseng	-	-
	Director	Y.P. Chyn	-	-
	Director	Roger Luo	-	-
	Supervisor	Lora Ho	-	-
	President	Roger Luo	-	-
			(TSMC invests US\$596,000,000)	(100%)
TSMC Nanjing Company Limited	Chairman	Lora Ho	-	-
	Director	Y.P. Chyn	-	-
	Director	Cliff Hou	-	-
	Director	Roger Luo	-	-
	Supervisor	Wendell Huang	-	-
	Supervisor	Sylvia Fang	-	-
	President	Roger Luo	-	-
			(TSMC invests US\$1,000,000,000)	(100%)
TSMC Arizona Corporation	Director	Ray Chuang	-	-
	Director	Rose Castanares	-	-
	Director	Sylvia Fang	-	-
	Director	Wendell Huang	-	-
	CEO	Ray Chuang	-	-
	President	Rose Castanares	-	-
			TSMC holds 21,250,000 shares (Note 3)	100%

(Continued)

Company	Title	Name	Shareholding	
			Shares (Investment Amount)	% (Investment Holding %)
Japan Advanced Semiconductor Manufacturing, Inc.	Representative Director	Y.H. Liaw	-	-
	Director	Bryan Hsu	-	-
	Director	Yuichi Horita	-	-
	Director	Yasuhiro Kono	-	-
	Supervisor	Morris Cheng	-	-
	CEO	Y.H. Liaw	-	-
	President	Yuichi Horita	-	-
		TSMC holds 3,010,894 shares	72.65%	
European Semiconductor Manufacturing Company (ESMC) GmbH	Shareholders' Committee Chairman	Arthur Chuang	-	-
	Shareholders' Committee Member	Weiyen Kuo	-	-
	Shareholders' Committee Member	Morris Cheng	-	-
	Shareholders' Committee Member	David Liu	-	-
	Shareholders' Committee Member	Stefan Joeres	-	-
	Shareholders' Committee Member	Alexander Gorski	-	-
	Shareholders' Committee Member	Maarten Dirkwager (Note 4)	-	-
	Managing Director	Christian Koitzsch	-	-
		TSMC holds 805,000 shares	70%	
TSMC Technology, Inc.	Chairman	Wendell Huang	-	-
	Director	L.C. Lu	-	-
	President	L.C. Lu	-	-
		TSMC Partners, Ltd. holds 10 shares	100%	
TSMC Development, Inc.	Chairman	Wendell Huang	-	-
	Director	Sylvia Fang	-	-
	President	Wendell Huang	-	-
		TSMC Partners, Ltd. holds 10 shares	100%	
TSMC Washington, LLC	Director	Y.H. Liaw	-	-
	Director	Wendell Huang	-	-
	President	Julian Lee	-	-
		TSMC Development, Inc. holds 293,636,833 shares	100%	
TSMC Partners, Ltd.	Director	Wendell Huang	-	-
	Director	Sylvia Fang	-	-
	President	Wendell Huang	-	-
		TSMC holds 988,268,244 shares	100%	
TSMC Design Technology Canada Inc.	Director	L.C. Lu	-	-
	Director	Cormac Michael O'Connell	-	-
	Director	Sylvia Fang	-	-
	President	L.C. Lu	-	-
		TSMC Partners, Ltd. holds 2,300,000 shares	100%	
TSMC Global Ltd.	Director	Wendell Huang	-	-
	Director	Sylvia Fang	-	-
		TSMC holds 36,984 shares	100%	
Emerging Fund, L.P.	None	None	(TSMC invests US\$98,615,857)	(99.90%)
VisEra Technologies Company Ltd.	Chairman	Robert Kuan	264,500 shares	0.08%
	Director	Bryan Hsu	-	-
	Director	David Liu	-	-
	Independent Director	Laura Huang	-	-
	Independent Director	Emma Chang	-	-
	Independent Director	P.H. Chang	-	-
	Independent Director	Han-Fei Lin	-	-
	CEO/President	Robert Kuan	-	-
			TSMC holds 213,619,000 shares	67.25%

Note 1: Effective January 2026, Sajiv Dalal was appointed as the Director and CEO of TSMC North America.

Note 2: Effective January 2026, Christopher Thomas was appointed as the Director and President of TSMC Europe B.V.

Note 3: TSMC Arizona Corporation completed capital injections in January 2026 and February 2026. After the capital injections, TSMC holds 24,000,000 shares and 100% equity interests in TSMC Arizona Corporation.

Note 4: Effective January 2026, Mike Mevissen succeeded Maarten Dirkwager as the Shareholders' Committee Member of European Semiconductor Manufacturing Company (ESMC) GmbH.

### 8.1.6 Operational Highlights of TSMC Subsidiaries

Unit: NT\$ thousands, except EPS (NT\$)

As of 12/31/2025

Company	Capital Stock	Assets	Liabilities	Net Worth	Net Revenues	Income (Loss) from Operation	Net Income (Loss)	Basic Earning (Loss) Per Share
TSMC North America	345,884	351,715,584	342,945,201	8,770,383	2,939,574,172	1,186,361	1,194,222	108.57
TSMC Europe B.V.	3,700	1,229,508	462,088	767,420	788,557	55,189	77,134	385.670
TSMC Japan Limited	60,390	290,605	161,453	129,152	328,753	12,408	5,123	853.83
TSMC Design Technology Japan, Inc.	150,975	751,728	318,402	433,326	1,003,609	52,853	31,851	2,123.4
TSMC Japan 3DIC R&D Center, Inc.	493,185	1,641,458	139,314	1,502,144	1,154,881	247,483	216,635	4,421.12
TSMC Korea Limited	8,720	45,174	727	44,447	12,303	1,151	1,670	20.88
TSMC Development, Inc.	0.03	38,144,903	0	38,144,903	652,875	251,299	114,205	11,420,500
TSMC Partners, Ltd.	31,075,107	75,934,854	65	75,934,789	2,179,818	2,172,398	2,172,398	2.2
TSMC Global Ltd.	1,162,924,896	1,556,734,787	205,360,549	1,351,374,238	56,345,764	51,520,610	51,520,610	1,904,564.53
TSMC Washington, LLC	0	8,161,406	3,264,396	4,897,010	7,198,993	(660,486)	(401,529)	(1.37)
TSMC China Company Limited	20,253,507	126,746,252	4,001,507	122,744,745	25,856,182	11,439,528	11,571,415	NA
TSMC Nanjing Company Limited	29,916,892	166,972,658	21,028,933	145,943,725	70,833,831	27,029,375	27,605,732	NA
VisEra Technologies Company Ltd.	3,182,991	22,327,282	3,903,820	18,423,462	8,938,168	1,334,779	1,273,995	4.01
TSMC Arizona Corporation	668	917,761,003	272,097,019	645,663,984	66,804,056	5,363,252	16,141,125	796.96
Japan Advanced Semiconductor Manufacturing, Inc.	41,715,842	149,424,173	82,736,495	66,687,678	14,819,954	(14,212,783)	(9,767,064)	(2,356.55)
European Semiconductor Manufacturing Company (ESMC) GmbH	42,553	82,240,527	25,847,937	56,392,590	0	(1,043,948)	(688,621)	(625.79)
TSMC Technology, Inc.	0.03	5,675,332	3,763,590	1,911,742	6,608,122	317,206	408,763	40,876,300
TSMC Design Technology Canada Inc.	55,881	552,291	80,016	472,275	415,888	37,808	44,729	19.45
VentureTech Alliance Fund III, L.P. (Note)	0	0	0	0	445	445	445	NA
Growth Fund Limited (Note)	0	0	0	0	475	445	445	NA
Emerging Fund, L.P.	3,103,981	4,151,792	33	4,151,759	176,863	158,117	158,117	NA

Note: Complete the liquidation procedures was achieved in 2025.

### 8.1.7 Consolidated Financial Statements and Affiliation Reports of Affiliated Enterprises

Please refer to our company's consolidated financial statements on the Market Observation Post System (MOPS).

Link to MOPS: <https://mops.twse.com.tw/mops/#/web/home>

## 8.2 Special Notes

**8.2.1 Private Placement Securities in 2025 and as of the Date of This Annual Report:** None.

**8.2.2 Any Events in 2025 and as of the Date of This Annual Report That Had Material Impacts on Shareholders' Interests or Securities Prices as Stated in Item 3 Paragraph 2 of Article 36 of Securities and Exchange Act of Taiwan:** None.

**8.2.3 Other Necessary Supplement:** None.