

2.4 Board Members

2.4.1 Information Regarding Board Members

Title/Name	Date Elected	Term Expires	Date First Elected	Shareholding When Elected		Current Shareholding	
				Shares	%	Shares	%
Chairman Morris Chang	06/12/2012	06/11/2015	12/10/1986	123,137,914	0.48%	123,137,914	0.47%
Vice Chairman F.C. Tseng	06/12/2012	06/11/2015	05/13/1997	34,662,675	0.13%	34,662,675	0.13%
Director National Development Fund, Executive Yuan (Note 1) Representative: Johnsee Lee	06/12/2012	06/11/2015	12/10/1986 08/06/2010 (Note 2)	1,653,709,980 -	6.38% -	1,653,709,980 -	6.38% -
Director Rick Tsai	06/12/2012	06/11/2015	06/03/2003	33,665,046	0.13%	32,687,046	0.13%
Independent Director Sir Peter Leahy Bonfield	06/12/2012	06/11/2015	05/07/2002	-	-	-	-
Independent Director Stan Shih	06/12/2012	06/11/2015	04/14/2000	1,480,286	0.01%	1,480,286	0.01%

Spouse & Minor Shareholding		Selected Education, Past Positions & Current Positions at Non-profit Organizations	Selected Current Positions at TSMC and Other Companies
Shares	%		
135,217	0.00%	B.S. and M.S. degrees in Mechanical Engineering, MIT Ph.D. in Electrical Engineering, Stanford University Former Group Senior Vice-President, Texas Instruments Inc. Former President & COO, General Instrument Corporation Former Chairman, Industrial Technology Research Institute Life Member Emeritus of MIT Corporation Member of National Academy of Engineering, U.S.	CEO, TSMC
132,855	0.00%	Ph.D. in Electrical Engineering, National Chengkung University, Taiwan Former President, Vanguard International Semiconductor Corp. Former President, TSMC Former Deputy CEO, TSMC Chairman, TSMC Education and Culture Foundation	Chairman of: - TSMC China Company Ltd. - Global Unichip Corp. Director of: - TSMC Solar Ltd. - TSMC Solid State Lighting Ltd. - Vanguard International Semiconductor Corp. - digimax, Inc. Independent Director, Compensation Committee member & Chairman of the Financial Statement and Internal Control Review Committee, Acer Inc.
-	-	Ph.D. in Chemical Engineering, Illinois Institute of Technology MBA, University of Chicago Graduate of Harvard Business School's Advanced Management Program Former Principal Investigator, Argonne National Laboratory Former Senior Manager, Johnson Matthey Inc. Former President, Industrial Technology Research Institute Chairman, Development Center for Biotechnology President, Taiwan Bio Industry Organization	Independent Director of: - Taiwan Polysilicon Corp. - Zhen Ding Technology Holding Ltd. - Far Eastern New Century Corp.
-	-	Ph.D. in Material Science, Cornell University, U.S. Former President, Vanguard International Semiconductor Corp. Former Executive Vice President, Worldwide Marketing and Sales, TSMC Former COO, TSMC Former President & CEO, TSMC Former President of New Businesses, TSMC Advisor, Executive Yuan, R.O.C.	Chairman & CEO, TSMC Solar Ltd. Chairman & CEO, TSMC Solid State Lighting Ltd. Director, TSMC subsidiary President, TSMC subsidiaries Director, Motech Industries, Inc.
-	-	Honours Degree in Engineering, Loughborough University Fellow of the Royal Academy of Engineering Chair of Council and Senior Pro-Chancellor, Loughborough University, UK Former Chairman and CEO, ICL Plc Former CEO and Chairman of the Executive Committee, British Telecommunications Plc Former Vice President, the British Quality Foundation	Chairman, NXP Semiconductors N.V., the Netherlands Director of: - Sony Corporation, Japan - L.M. Ericsson, Sweden - Mentor Graphics Corporation Inc., Oregon, U.S. Member of: - The Longreach Group Advisory Board - The Sony Corporation Advisory Board - New Venture Partners LLP Advisory Board Advisor to Apax Partners LLP Board Mentor, CMI Senior Advisor to Rothschild, London
16,116	0.00%	BSEE and MSEE in National Chiao Tung University, Taiwan Honorary EE Ph.D. in National Chiao Tung University, Taiwan Honorary Doctor of Technology, The Hong Kong Polytechnic University Honorary Fellowship, University of Wales, Cardiff, UK Honorary Doctor of International Law, Thunderbird, American Graduate School of International Management, U.S. Co-Founder, Chairman Emeritus, Acer Group Former Chairman & CEO, Acer Group Chairman, National Culture and Arts Foundation, R.O.C.	Group Chairman, iD SoftCapital Director of: - Acer Inc. - Qisda Corp. - Wistron Corp. - Nan Shan Life Insurance Co., Ltd.

(Continued)

Title/Name	Date Elected	Term Expires	Date First Elected	Shareholding When Elected		Current Shareholding	
				Shares	%	Shares	%
Independent Director Thomas J. Engibous	06/12/2012	06/11/2015	06/10/2009	-	-	-	-
Independent Director Gregory C. Chow	06/12/2012	06/11/2015	06/09/2011	-	-	-	-
Independent Director Kok-Choo Chen	06/12/2012	06/11/2015	06/09/2011	-	-	-	-

Remarks:

1. No member of the Board of Directors held TSMC shares by nominee arrangement.
2. No member of the Board of Directors had a spouse or relative within two degrees of consanguinity serving as a manager or director at TSMC.

Note 1: Major Shareholder of TSMC's Director that is an Institutional Shareholder.

Director that is an Institutional Shareholder of TSMC	Top 10 Shareholders
National Development Fund, Executive Yuan	Not Applicable

Major institutional shareholders of National Development Fund: Not applicable.

Note 2: Mr. Johnsee Lee was appointed as the representative of National Development Fund on August 6, 2010.

Spouse & Minor Shareholding		Selected Education, Past Positions & Current Positions at Non-profit Organizations	Selected Current Positions at TSMC and Other Companies
Shares	%		
-	-	<p>Bachelor Degree in Electrical Engineering, Purdue University Master Degree in Electrical Engineering, Purdue University Honorary Doctorate in Engineering, Purdue University Member, National Academy of Engineering Member, Texas Business Hall of Fame Woodrow Wilson Award</p> <p>Former Executive Vice President and President of the Semiconductor Group, Texas Instruments Inc. Former President and CEO, Texas Instruments Inc. Former Chairman of the Board, Texas Instruments Inc. Former Chairman of the Board of Catalyst Honorary Director of Catalyst Honorary Trustee, Southwestern Medical Foundation</p>	Chairman, J. C. Penney Company Inc.
-	-	<p>Bachelor Degree in Economics, Cornell University, 1951 Master Degree in Economics, Chicago University, 1952 Ph.D. in Economics, Chicago University, 1955 Academician, Academia Sinica, R.O.C. Member, American Philosophical Society Fellow of the American Statistical Association Fellow of the Econometric Society Former President, Society of Economic Dynamics and Control Honorary Doctor's, Zhongshan University L.L.D., Lingnan University Hon. Dr. of Business Adm, Hong Kong University of Science and Technology Honorary Professor of Fudan, Guangxi, Hainan, Nankai, Shandong, Remin, Huazhong U of Science and Tech, Graduate School of Management of Chinese Academy of Sciences, Zhongshan Universities and the City University of Hong Kong</p> <p>Assistant Professor, M.I.T., 1955-1959 Associate Professor, Cornell University, 1959-1962 Research Staff Member and Manager of Economics Research, IBM Thomas Watson Research Center, 1962-1970 Adjunct Professor, Columbia University, 1964-1970 Professor and Director, Econometric Research Program, Princeton University, 1970-2001 (In 2001 Princeton University renamed the Program the Gregory C. Chow Econometric Research Program in his honor.) Class of 1913 Professor of Political Economy, Princeton University, 1976-2001 Chairman of the American Economic Association's Committee on Exchanges in Economics with the People's Republic of China, 1981-1994 Co-chairman of the U.S. Committee on Economics Education and Research in China, 1985-1994 Advisor to Prime Ministers and Chairmen of the Economic Planning and Development Council of the Executive Yuan in Taiwan on economic policy from the mid 1960's to the early 1980's Advisor to the Prime Minister and the State Commission for Restructuring the Economic System on economic reform in China, 1985-1989 Professor of Economics and Class of 1913 Professor of Political Economy, Emeritus, Princeton University, 2001-Present Lecturer with the Rank of Professor, Princeton University</p>	None
5,120	0.00%	<p>Inns of Court School of Law, England Barrister-at-law, England Advocate & Solicitor, Singapore Attorney-at-law, California, U.S.</p> <p>Senior Vice-President & General Counsel, TSMC, 1997-2001 President, National Culture & Arts Foundation, R.O.C., 1995-1997 Vice-President, Echo Publishing, Taiwan, 1992-1995 Partner, Chen & Associates Law Offices, Taiwan, 1988-1992 Partner, Ding & Ding Law Offices, Taiwan, 1975-1988 Lawyer, Heller, Erhman, White & McAuliffe, San Francisco, California, U.S., 1974-1975 Lawyer, Sullivan & Cromwell, New York, U.S., 1971-1974 Lawyer, Tan, Rajah & Cheah, Singapore, 1969-1970 Professor, Soochow University, 2001-2008 Professor, National Chengchi University, 2001-2004 Chair Professor, National Tsing Hua University, 1999-2002 Associate Professor, Soochow University, 1981-1998 Lecturer, Nanyang University, Singapore, 1970-1971 Sponsor and Founder, two Taiwan heritage site museums (Taipei Story House and Futai Street Mansion) Advisor, Executive Yuan, R.O.C. Advisor, Taipei City Government Director of TSMC Education and Culture Foundation Director of National Culture and Arts Foundation, R.O.C. Director of Republic of China Female Cancer Foundation</p>	None